



Successful Growth

Quality

Research & Development

Customer Relationships

Gabriel India Ltd

Result Update Presentation

Q2 & H1 FY20

ACYM ANSYSCO

faurecia OFEDERAL-MOGUL

O FEDERAL-MOGUL GABRIEL

Haldex Henkel

O JOYSON

MAHLE

Mando (A)

SUJÁN Valeo

Safe Harbour



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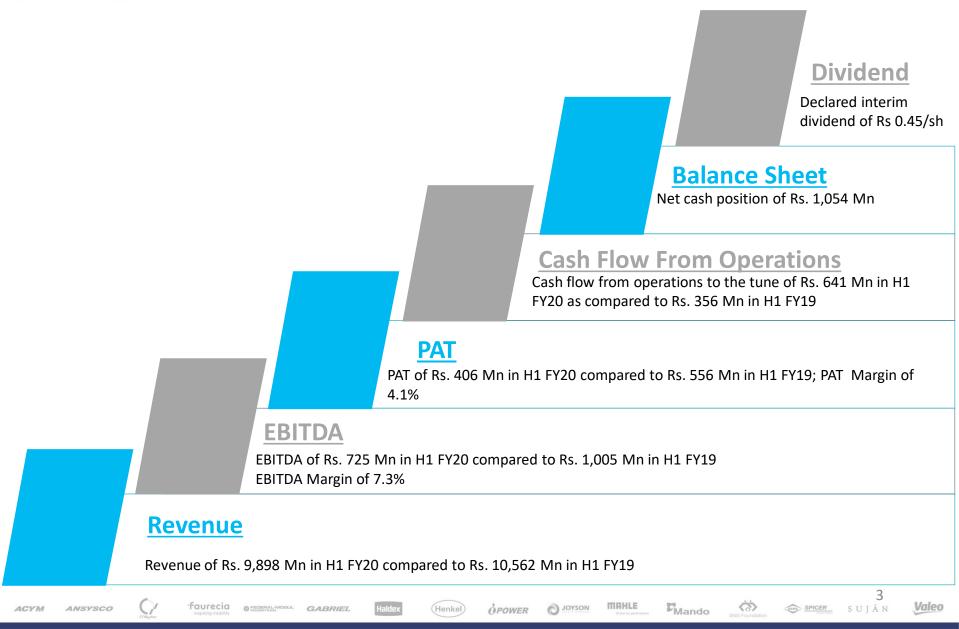
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| Particulars (Rs. Mn) | Q2 FY20 | % of Rev | Q2 FY19 | % of Rev | YoY | Q1 FY20 | % of Rev | QoQ |
|----------------------------|---------|----------|---------|----------|--------|---------|----------|--------|
| Revenue from Operations | 4,727 | 100.0% | 5,415 | 100.0% | -12.7% | 5,171 | 100.0% | -8.6% |
| Raw Material | 3,538 | 74.9% | 3,919 | 72.4% | | 3,796 | 73.4% | |
| Employee Expenses | 389 | 8.2% | 391 | 7.2% | | 404 | 7.8% | |
| Other Expenses | 487 | 10.3% | 591 | 10.9% | | 558 | 10.8% | |
| EBITDA | 313 | 6.6% | 515 | 9.5% | -39.2% | 412 | 8.0% | -24.2% |
| Other Income | 22 | 0.5% | 21 | 0.4% | | 17 | 0.3% | |
| Interest | 9 | 0.2% | 8 | 0.1% | | 8 | 0.1% | |
| Depreciation | 103 | 2.2% | 100 | 1.8% | | 105 | 2.0% | |
| РВТ | 223 | 4.7% | 428 | 7.9% | -47.9% | 318 | 6.1% | -29.9% |
| Тах | 38 | | 138 | | | 97 | | |
| PAT | 185 | 3.9% | 289 | 5.3% | -36.1% | 221 | 4.3% | -16.2% |
| Other Comprehensive Income | 2 | | 9 | | | -14 | | |
| Total Comprehensive Income | 187 | 4.0% | 299 | 5.5% | -37.3% | 207 | 4.0% | -9.4% |
| Cash PAT | 291 | 6.1% | 399 | 7.4% | -27.2% | 311 | 6.0% | -6.7% |

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| Particulars (Rs. Mn) | H1 FY20 | % of Rev | H1 FY19 | % of Rev | YoY |
|----------------------------|---------|----------|---------|----------|--------|
| Revenue from Operations | 9,898 | 100.0% | 10,562 | 100.0% | -6.3% |
| Raw Material | 7,334 | 74.1% | 7,592 | 71.9% | |
| Employee Expenses | 794 | 8.0% | 788 | 7.5% | |
| Other Expenses | 1,045 | 10.6% | 1,177 | 11.1% | |
| EBITDA | 725 | 7.3% | 1,005 | 9.5% | -27.8% |
| Other Income | 40 | 0.4% | 40 | 0.4% | |
| Interest | 17 | 0.2% | 16 | 0.1% | |
| Depreciation | 208 | 2.1% | 206 | 1.9% | |
| РВТ | 540 | 5.5% | 823 | 7.8% | -34.4% |
| Тах | 135 | | 267 | | |
| РАТ | 406 | 4.1% | 556 | 5.3% | -27.1% |
| Other Comprehensive Income | -12 | | -17 | | |
| Total Comprehensive Income | 394 | 4.0% | 539 | 5.1% | -26.9% |
| Cash PAT | 602 | 6.1% | 745 | 7.1% | -19.2% |

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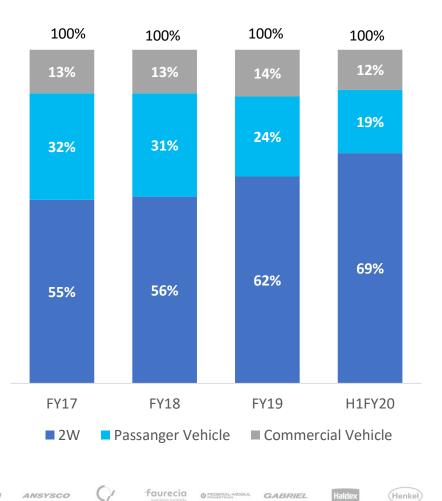
Revenue Mix

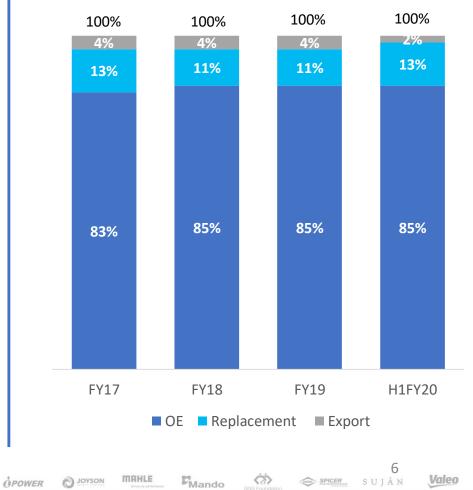




Segment – Mix

Channel – Mix

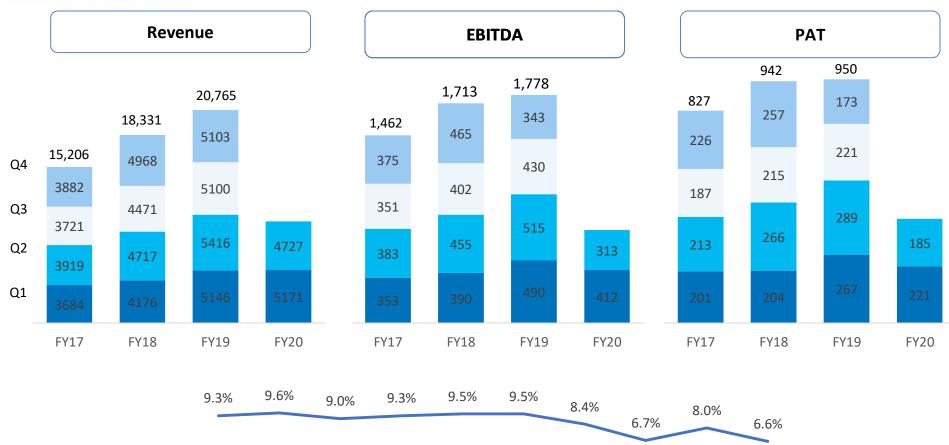




Quarterly Performance Trend

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5.3%

Q2FY19

EBITDA % PAT %

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4.3%

Q3FY19

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4.3%

Q1FY20

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3.4%

Q4FY19

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3.9%

Q2FY20

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5.2%

Q1FY19

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4.9%

Q1FY18

5.6%

Q2FY18

5.2%

Q4FY18

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4.8%

Q3FY18

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Balance Sheet



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| ASSETS (Rs. Mn.) | Sep-19 | Mar-19 | EQUITY AND LIABILITIES (Rs. Mn.) | Sep-19 | Mar-19 |
|-------------------------------|--------|--------|----------------------------------|--------|--------|
| | | | | | |
| Non-current assets | 4,067 | 3,970 | EQUITY | 6,130 | 5,900 |
| Property, Plant and Equipment | 2,862 | 2,955 | | , | , |
| Capital work-in-progress | 707 | 538 | Equity Share Capital | 144 | 144 |
| Investment Property | 22 | 22 | Other Equity | 5,986 | 5,756 |
| Intangible Assets | 25 | 30 | | | |
| Financial Assets | | | | | |
| Investments | 0 | 0 | Non-Current Liabilities | 454 | 436 |
| Loans | 10 | 14 | Financial Liabilities | | |
| Others | 80 | 74 | Borrowings | 82 | 70 |
| Non-Current Tax Assets (net) | 275 | 279 | | - | - |
| Other non-current assets | 86 | 58 | Provisions | 152 | 126 |
| | | | Deferred tax liabilities (net) | 171 | 191 |
| Current assets | 5,718 | 5,722 | Other non-current liabilities | 49 | 49 |
| Inventories | 1,487 | 1,653 | Current liabilities | 3,201 | 3,356 |
| Financial Assets | | | | 5,201 | 5,550 |
| Investments | 548 | 468 | Financial Liabilities | | |
| Trade receivables | 2,743 | 2,843 | Trade Payables | 2,460 | 2,610 |
| Cash and cash equivalents | 150 | 48 | Other Financial Liabilities | 470 | 502 |
| Other bank balances | 438 | 438 | | - | |
| Loans | 10 | 4 | Other current liabilities | 115 | 81 |
| Others | 40 | 32 | Provisions | 156 | 163 |
| Other Current Assets | 301 | 236 | | | |
| TOTAL ASSETS | 9,785 | 9,692 | TOTAL EQUITY AND LIABILITIES | 9,785 | 9,692 |

Net Cash of Rs. 1,054 Mn as on 30th Sep'19

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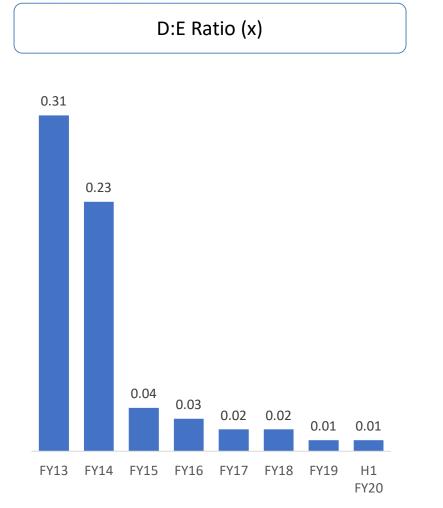
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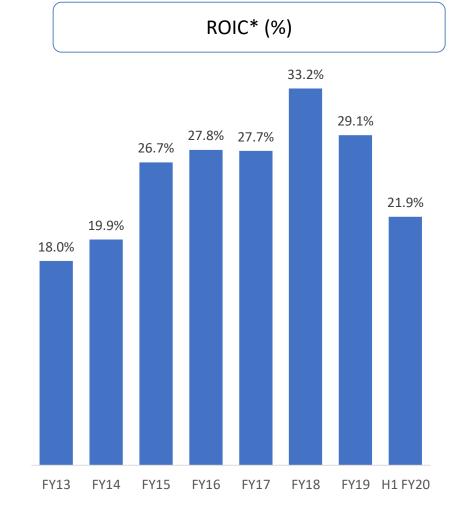
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Key Ratios









* Invested capital excluding Cash & Bank balances, Mutual Fund investments and returns thereon

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| PARTICULARS (Rs. Mn) | H1 FY20 | H1 FY19 |
|--|---------|---------|
| Net Profit Before Tax | 540 | 823 |
| Operating Profit before Working Capital changes | 738 | 977 |
| Cash Generated from Operations | 780 | 544 |
| Direct taxes paid (net of refund) | -139 | -188 |
| Net Cash Flow from Operating Activities (A) | 641 | 356 |
| Net Cash Flow from Investing Activities (B) | -357 | -111 |
| Net Cash Flow from Financing Activities (C) | -182 | -192 |
| Net Increase/(decrease) in Cash and Cash Equivalents (A+B+C) | 102 | 53 |
| Cash and Cash Equivalent at the beginning of the period | 48 | 180 |
| Cash and Cash Equivalent at the end of the period | 150 | 232 |

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"Great Place to Work"



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| 2019 | Rank #90 among Top 100 Companies to work for in India | |
|-------------|--|------|
| 2018 | Rank #89 among Top 100 Companies to work for in India Ranked in Top 25 workplaces in manufacturing in India | |
| 2017 | Ranked #2 in Auto & Auto Component Industry | |
| | Rank #52 among Top 100 Companies to work for in India | |
| 2016 | Ranked #3 in Auto Component Industry | THEI |
| | Rank #70 among Top 100 Companies to work for in India | |
| 0045 | Ranked #2 in Auto Component Industry | |
| 2015 | Rank #43 among Top 50 Companies to work for in India | |
| 2012 | Ranked #3 in Auto Component Industry | |
| | Recognized among the Best Companies in its Industry | |
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AWARDS / ACCOLADES



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'India's Best Workplaces for Women' – 2019: Top 75



Anand Excellence Award : Best Plant to Work – Gabriel Parwanoo

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Anand Excellence Award : Best Performance in Supply Chain Management

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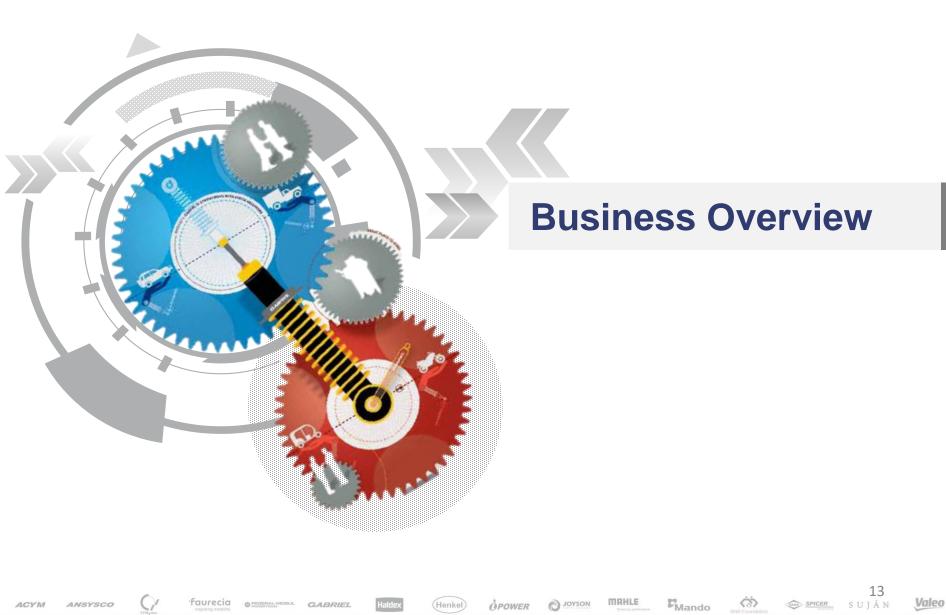
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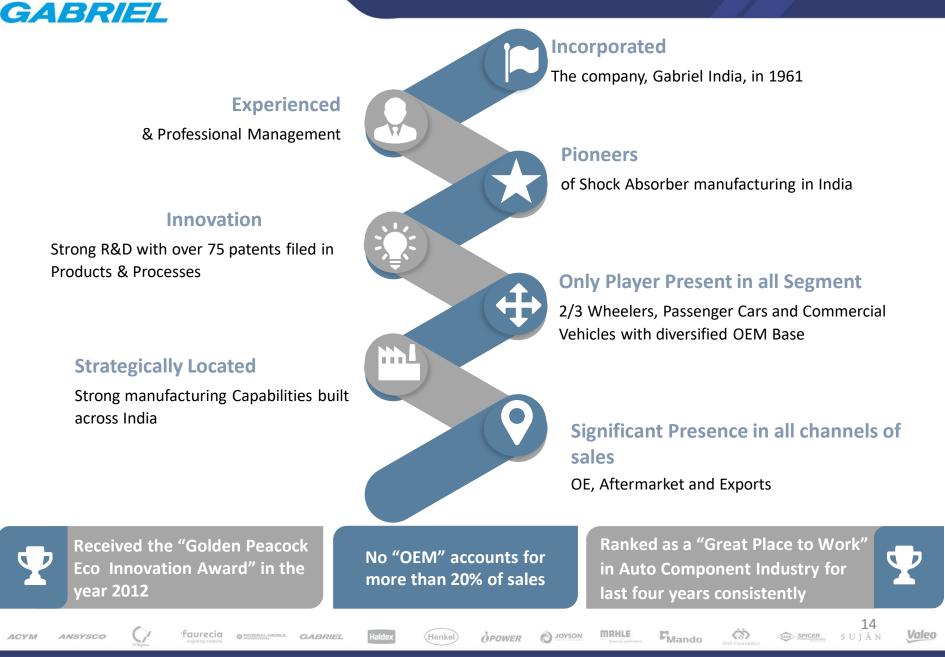






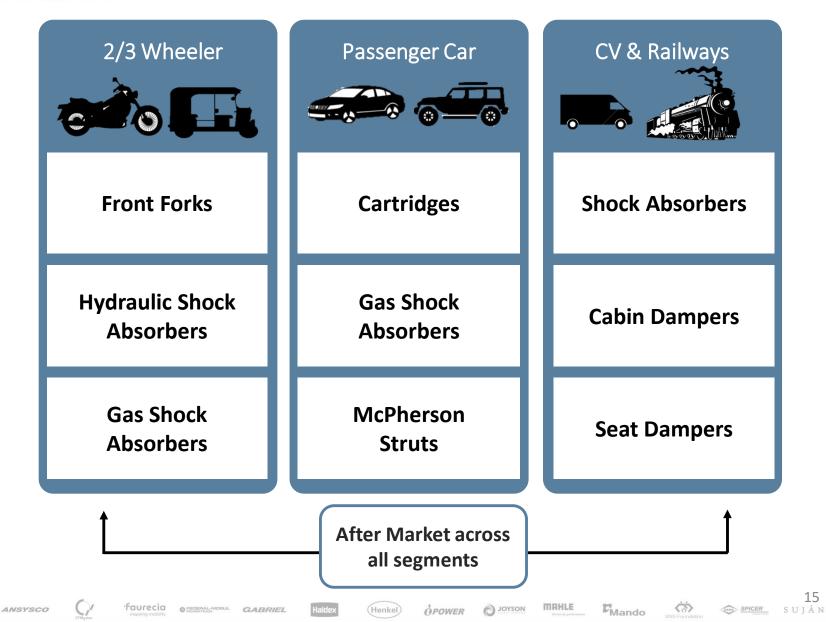
Company at a Glance





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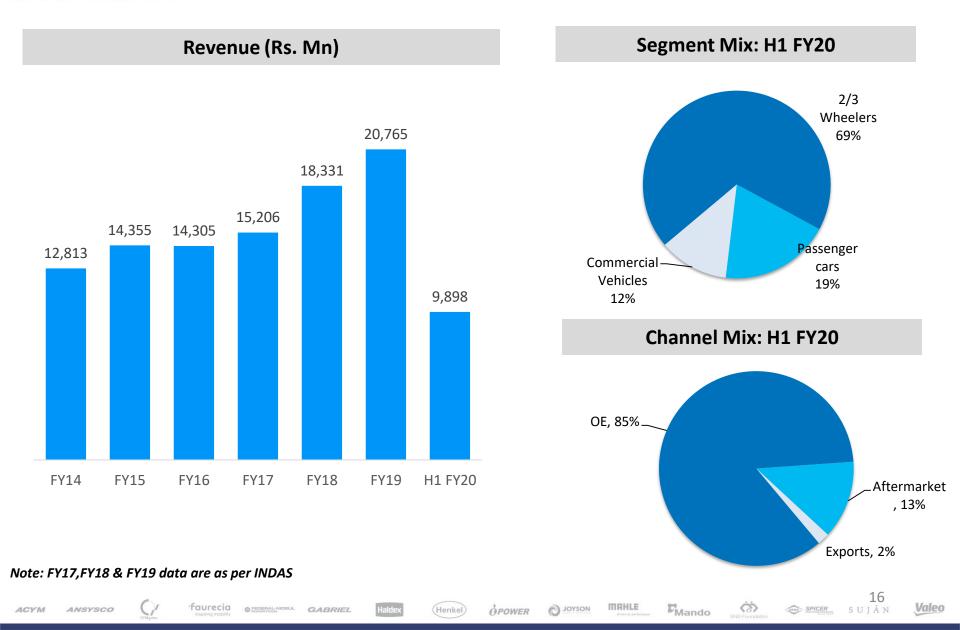




...with Diversified Revenue

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Strategic Manufacturing Footprint

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SML Isuzu Ashok Leyland Auto OEMs Tata Motors >>> Honda Cars >>> Honda Motorcycles **TVS Motors** >>>**GIL Plants** Yamaha India >>> ICML >>**GIL Satellite Locations** ≫ Maruti Suzuki Parwanoo ≫ Suzuki Motorcycles Khandsa Manesar >>> Hero MotoCorp MG Motors Tata Motors \sum Sanand Dewas Tata Motors >>> Honda Motorcycles 🤊 Suzuki Motors Ford Motors Nashik Aurangabad Pune ≫ Bajaj Auto ≫ Piaggio >>> GM Volkswagen Force Motors Volvo Eicher >>> FIAT ≫ Ashok Leyland Royal Enfield Malur ≫ Mahindra Kumbalgodu DAIMLER Tata Motors -----≫ Mahindra Trucks & Buses Toyota Kirloskar Hindustan Motors >>Hosur Mercedes-Benz **TVS Motors** Hyundai >>>>**KIA Motors** 33 BMW Honda Motorcycles *Maps not to scale. All data, information, and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness.

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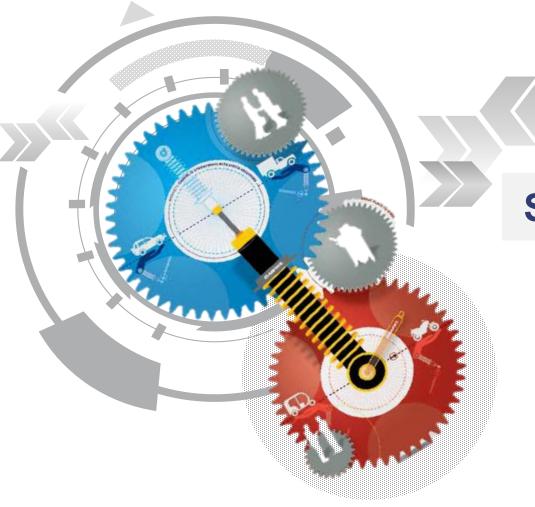
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Strategy Going Ahead

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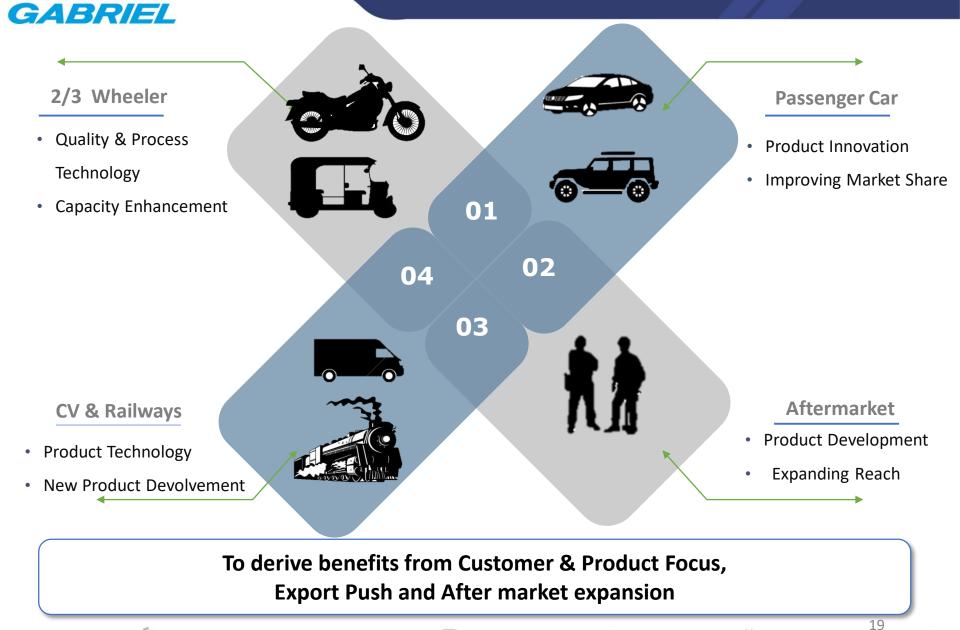
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Strategic Business Unit Approach





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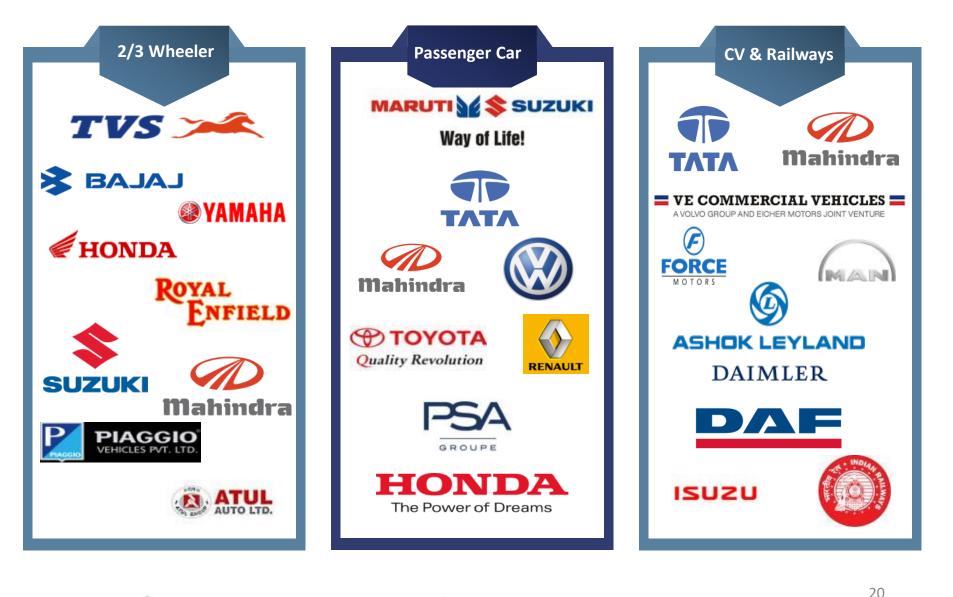
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SBU Wise – Key Customers







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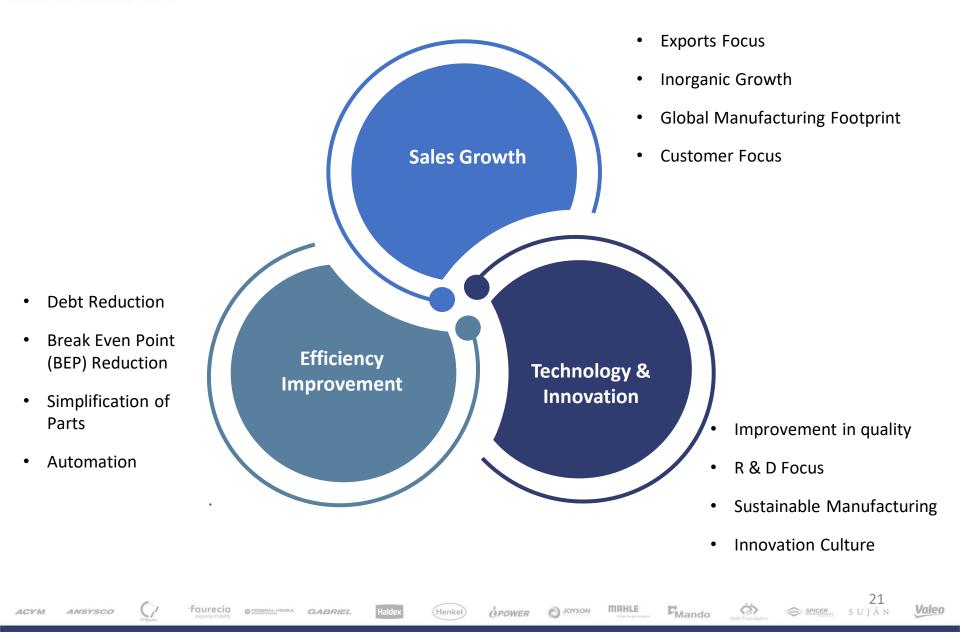
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Key Drivers for Growth

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